OVERVIEW

We’re pleased to present our FY05 Year-End Report Card. The on-time goals we set for ourselves this past fiscal year were surpassed, and our budget performance improved but fell short of our goals. Our improvement has been significant, but not surprising. We have set clear goals and come together as an organization to meet them. Our task is to continue to improve, to look for even greater accountability in all facets of our business, and to ensure the next steps build on our commitment to meet Virginia’s transportation needs.

The most important event in this past quarter was the public launch of the second generation Dashboard. Version 2.0 expands our focus for performance improvement beyond engineering and construction to all core business areas, including road maintenance, plans, studies, safety, finances, operations and environmental compliance. The end-of-year status for those areas are on page two of this report. Milestones from this past quarter are highlighted there as well.

I will be giving special attention to improving financial management and business operations. We have kept the Six-Year Improvement Program, adopted in June, credible and realistic. Importantly, a key highlight of the program is paying off deficits on completed projects. In addition, I have been impressed by the response the agency has made to the Auditor of Public Accounts 2002 audit and related recommendations contained in a report titled “Special Review of Cash Management and Capital Budgeting Practices.” While we have made tremendous progress, it is important that additional work be done to increase accountability, improve business process performance and strengthen internal controls.

We are setting higher goals going into FY06. We are striving to complete 65 percent of construction contracts and 75 percent of maintenance contracts by the original contract completion date. The budget goals remain 80 percent of construction contracts and 90 percent of maintenance contracts within original budget amount.

We’re proud of the steps we’ve made so far, but we know we have much work ahead.

Gregory A. Whirley
Acting Commissioner

Six-Year Improvement Program
FY06 - 11: $7.0 billion/2,030 VDOT projects
FY05 - 10: $5.3 billion/1,758 VDOT projects
FY04 - 09: $6.6 billion/1,622 VDOT projects

In billions

FY04-09  FY05-10  FY06-11

$6.6 billion  $7.0 billion  $7.7 billion

VDOT Strength Report
June 2005: 9,126 employees
June 2004: 9,408 employees
June 2003: 10,001 employees

CONSTRUCTION ON-TIME PERFORMANCE: FY03, 04, 05
MAINTENANCE ON-TIME PERFORMANCE: FY03, 04, 05

CONSTRUCTION ON-BUDGET PERFORMANCE: FY03, 04, 05
MAINTENANCE ON-BUDGET PERFORMANCE: FY03, 04, 05

OVERVIEW

The Judge John W. Tisdale Memorial Bridge over Bugg's Island Lake, dedicated June 8, as part of the Route 58 bypass.
VDOT received applications totaling nearly $20 million for the new Local Partnership Funds whereby a local government can “switch out” federal funds for a construction project scheduled in FY 2006 with state funds, then re-obligate the federal funds. Applications were received from a diverse group ranging from Giles County to Hampton. The initiative designates $40 million to encourage local governments to assume responsibility for local transportation projects.

The new Multimodal Transportation Planning Office, created to facilitate implementation of VTrans2025, was established in May. Dr. Mary Lynn Tischer, who is VDOT’s Federal Intergovernmental Transportation Liaison, was named director.

Virginia’s first competitively bid, performance-based turnkey asset maintenance contract was awarded in June. The scope of this project includes management and performance of routine, ordinary and preventive maintenance within the right of way on I-64 between I-295 and the Hampton Roads Bridge-Tunnel. In addition to roadway maintenance, the contract includes maintenance of all structures, drainage, vegetation and aesthetics, traffic services, rest areas and incident management.

Responsibilities in all 45 VDOT residencies realigned under the “residency administrator” and “area construction engineer.” Residency administrators will oversee business, community relations and maintenance functions. Area construction engineers will be responsible for engineering and construction activities.

Two new divisions were added under the Chief of System Operations. The Operations Management Division is in charge of statewide programs relating to 24/7 operations, the regional smart traffic centers, traveler information services, congestion management and traffic signalization optimization. The Operations Planning Division is responsible for developing the Six-Year Operations and Maintenance Plan, as well as planning, budget development and financial oversight for the highway maintenance and operations (HMO) funds for system operations functions throughout VDOT.

**DASHBOARD REPORT**

**Engineering** - This gauge displays the percentage of projects advertised on time. For FY05, 198 projects out of 238 (83%) were advertised by the planned date.

**Operations** - Links to real-time data for roadway information on incidents, construction work zones, weather conditions and traffic cameras. A future version will include operation performance metrics.

**Finance** - This gauge displays planned versus actual expenses. Through 11 months of FY05 (as of May 31, 2005) $2.67 billion were actually spent of $2.74 billion planned. Therefore, spending was 3% less than planned.

**Construction** - This gauge is based on the percent of construction projects completed on time in the fiscal year. A contract must be accepted from the contractor (by VDOT) on or before the original contracted completion date to be considered on time. For FY05 there were 171 contracts scheduled to be completed in the fiscal year, and 159 were completed by June 30, 2005. Of those completed, 129 (81%) were on time.

**Environment** - This gauge displays the percent of environmental reports that are in compliance with state and federal regulations. For the previous 12 months, 94% of all reports were in compliance with reporting requirements.

**Safety** - This gauge displays the percent change in crash-related fatalities to date, compared to a five-year average. For the previous 12 months (ending June 23, 2005), there were 354 fatalities on Virginia roadways, 14% less than the annual average over the past five years (410).